



Institut für Föderalismus  
Institut du Fédéralisme  
Institute of Federalism

# ANNUAL REPORT

# 2022

# 2022

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## MESSAGE FROM THE PRESIDENT

It would be fair to say that 2022 was a year of renewal for institutions working in the field of federalism. It is with respect and great interest that I take over the Presidency of the ch Foundation, and with it the Presidency of the Institute of Federalism Council, two positions which were once held by my colleague Pascal Broulis. As the first woman to serve in these roles, my appointment is not only a personal honour but also a corrective to the historically slow pace of progress...

I would first like to take this opportunity to thank the Institute of Federalism staff for their passionate commitment.

I am a staunch federalist by nature. It is a principle that has always guided my professional and political activities. Switzerland benefits greatly from diversity in all its forms – whether it is its assorted regional and cantonal languages and cultures, the contributions of immigrants, diverse gender identities and the gamut of mental and physical abilities. I would compare it to a symphony orchestra. Each family of instruments has its specific score, which sounds lovely even when played in isolation. But when the entire ensemble performs simultaneously, they create a musical experience that stirs a universal emotion which can transcend time and space.

The Institute of Federalism regularly hosts delegations from around the globe who want to understand what Swiss federalism is and draw inspiration from it for their work elsewhere. This is an area of the Institute's activities that I particularly admire and, in my capacity as Institute Council President, I would like to see a more expansive definition of federalism that includes social elements alongside the largely political and cultural references it typically covers. Federalism must be about more than democratic institutions. Like the dynamic version proposed by Pascal Broulis and his repeated calls for greater agility and openness, I also believe that federalism should be seen as a bulwark for the protection of minorities and human rights.

Federalism is the glue that holds our country together because it is the best way we have found to live with difference. It allows us to uphold traditions that are as much federal as they are ancestral, while adapting to the changing reality of the 21st century. Domestically, it preserves Switzerland's identity. Externally, it brings an extra dimension to our relation with the European Union, whereby the cantons, together with the federal government, also have an important say. Both the academic world, through its research, and policymakers, through their decision-making, have a role to play in achieving this goal.



Certain circles are all too ready to chip away at the cornerstones of federalism, as was made clear during the recent debate on the Ettlín motion in the Federal Assembly. The people of Neuchâtel, my home canton, voted in favour of introducing the principle of a minimum wage in the cantonal constitution. Yet, the will of the people is being denied by a federal decision. The debate is far from over but I see an opportunity here to put federalism back at the heart of the Swiss political system. Issues like energy supplies and the hosting of people seeking asylum and protection in our country are some of the major challenges that federalism will surely have to face in 2023 and beyond.

Florence Nater, Member of the Canton of Neuchâtel Government

## 1. FOREWORD

Following the stop-and-go rhythm which the pandemic imposed on us during the previous two years, the Institute of Federalism was back to full speed in 2022. With a host of new projects and commissions on their books, it was a case of onwards and upwards for the National and International Centres. New staff were hired and the two Centres stepped up their federalism-related research, service provision and continuing education and capacity building activities. The effects of the Covid-19 crisis had negatively affected the Institute's finances. Fortunately, we were able to offset these losses with our reserves. After two years in the financial doldrums, the IFF accounts recovered in 2022.

The Board of Directors and Institute staff are delighted that life has returned to Beauregard 1. In 2022, we could finally host visiting researchers again, whether short or longer stays. They were once again able to benefit from our library resources and discuss their research with us, face to face. We were also pleased to welcome delegations from Switzerland and around the world, and share our knowledge of Swiss federalism with them. After two cancellations, we were finally able to hold our Summer University again, and we ran numerous continuing education and capacity building activities which allowed individuals and institutions to re-engage with the subject of forms of governance based on the separation of powers, and their evolution.

The restructuring of the two centres back in 2021 bore fruit again this year. The academic director of our core cantonal services, Dr Marlène Collette (who replaced Dr Claudia Sohi-Höchner in February 2022) and Dr Soeren Keil, the academic director of the International Research and Consulting Centre (IRCC), together with their respective teams have greatly contributed to the renewed vigour of the Institute. Not only have they made significant headway on their ongoing projects, they also developed new research initiatives. The appointment of a third academic director with responsibility for legal opinions is expected in the coming months.

### 1.1 Two major research initiatives on pandemic governance

Focus on the pandemic has not waned, at least among the research community, including the IFF. In 2022, the Institute received funding for two major research projects on the subject.

The first of these projects is 'Legitimate Crisis Governance in Multilevel Systems' (LEGITIMULT), which started in October 2022 and benefits from funding from the EU and the Swiss federal government for three years. LEGITIMULT compares the Covid-19 measures of 31 European countries, analyses their impact on the legitimacy of democratic governance in multilevel state structures, and formulates proposals on where and how improvements could be made (cf. Section 3.2 for more details).

The second project is part of the Swiss National Science Foundation National Research Programme 'Covid-19 in Society (NRP 80)'. Entitled 'Crisis management: strengthening democracy, human rights and federalism', the project aims to identify weaknesses and deficiencies in the existing legal framework with regard to the rule of law, democracy, federalism and human rights, and formulate recommendations for the more effective management of public health crises. The research project will start in 2023 and run for three years. An advisory board composed of representatives from the worlds of politics, the administration and academia will guide and provide input to the work of the research team. The findings of the research will inform three theses, several academic publications, as well as recommendations for parliaments, governments and administrations at the federal, cantonal and communal levels. We are very pleased to have successfully navigated the competitive award procedures to secure European and Swiss research funding. We hope that our work will make it possible to learn lessons from the Covid-19 pandemic so that our institutions are better prepared to respond and manage the next pandemic and other crises.

### 1.2 New series of federalism events

Alongside its flagship Summer University and "Murtner Gesetzgebungsseminare", the Institute launched several new events in 2022. There are more in the pipeline for 2023.

Of particular note are the new series of constitutional law seminars for (newly elected) cantonal government members, which the Institute developed and ran on behalf of the Conference of Cantonal Governments (KdK). The aim of these seminars is to enable prospective and incumbent Cantonal Councillors to refresh, expand and deepen their constitutional knowledge and understanding. The seminars also serve as a networking and knowledge-sharing

platform for the academic community and policymakers (cf. Section 3.1 for more details).

Preparations for the inaugural Federalism Seminar, which will take place on 24–26 May 2023 in Schwarzenberg (canton of Lucerne), are now at an advanced stage thanks to the work of the Institute during 2022. This event will explore the functions and features of Swiss federalism, the challenges it poses in practice, and the tensions between politics and the rule of law.

Finally, we announced a new event, the ‘Journées fribourgeoises du fédéralisme/Freiburger Föderalismustage’, which will take place for the first time on 7–8 September 2023. The aim of this event is to strengthen federalism research in Switzerland. The theme of the inaugural edition, which coincides with the 30th anniversary of the KdK, will be intergovernmental relations.

### 1.3 Change at the top of the Institute

Having served for five years, Pascal Broulis, former member of the Canton of Vaud government, retired as President of both the Institute Council and the ch Foundation for Federal Cooperation in summer 2022. Florence Nater, member of the Canton of Neuchâtel government, succeeds him in both roles. At the beginning of the year, the Institute also bade farewell to the Vice-President, Jean-Pierre Siggen, who was succeeded by fellow member of the Canton of Fribourg government, Sylvie Bonvin-Sansonens. The Board of Directors is grateful for the support they received from the outgoing members during their tenure on the Council and looks forward to working with the new President and Vice-President.

### 1.4 Outlook and thanks

Thanks to the groundwork laid in 2022, the Institute of Federalism has much to do and to look forward to in 2023. Highlights include two major research projects, the Federalism Seminar and the Journées fribourgeoises du fédéralisme/Freiburger Föderalismustage, not to mention other research activities, interesting analyses and thought-provoking exchanges. We firmly believe that together with our academic directors and competent interdisciplinary team, we will rise to the challenge and maintain this forward momentum in the coming years.

### None of these successes would have been possible without our partners and staff.

We would first like to thank each and every member of the Institute Council, past and present, whose goodwill and valuable input have facilitated and assisted our work. Special thanks go to the former President Pascal Broulis and new President Florence Nater, as well as outgoing Vice-President Jean-Pierre Siggen and his successor Sylvie Bonvin-Sansonens. We would also like to express our gratitude to Dr Christian Rathgeb, member of the canton of Graubünden government and President of the KdK, for his enthusiastic and active support, and to Roland Mayer, Secretary General of the KdK, for his longstanding and thoughtful cooperation.

Finally, a huge and heartfelt thanks goes to our staff, whose commitment, initiative and team spirit are key to our success, and make the Institute a positive and enriching place to work. With so many exciting plans lined up and a brilliant team behind us, we feel very optimistic about the year ahead!

Eva Maria Belser  
Bernhard Waldmann  
Andreas Stöckli

## 2. LOOKING BACK AT 2022

### 2.1 National Centre

Federalism monitoring is a core activity of the National Centre. In 2022, it once again tracked and evaluated federalism-relevant developments in legislation, case law and the literature. The National Centre also published several newsletters, which included, for example, a brief legal analysis of the latitude which cantonal authorities have with regard to the federal government sanctions on Russia, particularly in relation to tracking oligarch assets and compliance with the 'reporting obligation' (Newsletter IFF 2/2022). Another article looked at the global minimum corporate tax rate endorsed by the OECD and the G20, and its implementation by Switzerland (Newsletter IFF 3/2022). Furthermore, the newsletters on the cantonal referenda in 2022 focused on the authorisation of assisted suicide in nursing homes in the canton of Valais; the approval for the establishment of a judicial council in the canton of Vaud; and the rejection of the proposal to lower the voting age to 16 in the canton of Zurich.

The National Centre also received a high volume of commissions in 2022 and produced a series of expert reports on behalf of third parties. For example, the Cantonal Chancelleries of Bern and Jura commissioned the National Centre to examine the constitutional and legal aspects of the draft intercantonal convention on the transfer of the commune of Moutier from the canton of Bern to the canton of Jura. Following on from the publication of a book and conference on the application of the freedom of information principle in the canton of Fribourg in 2021, the National Centre last year produced a synthesis report which reviews the current state of play in this regard. We also produced a number of lengthier legal opinions. They included a legal opinion for the canton of Basel-Landschaft on the re-licensing of the Birsfelden power plant; a legal opinion for the Interdepartmental Working Group on Combating Corruption (IDAG), led by the Federal Department of Foreign Affairs (FDFA), on the formulation of a legal obligation for Federal Administration personnel working in roles with a higher risk of corruption to disclose substantial personal assets, investments and liabilities; an opinion for the canton of Zurich on the 'semi-public' company status of Zurich airport operator Flughafen Zürich AG; and an opinion for the Liberal Democratic Party (LDP) of the canton of Basel-Stadt on the canton's real-estate policy. The National Centre also carried out a study on behalf of armasuisse, which investigated the risk of corruption within the federal defence procurement agency when its employees move to the private sector, and vice versa ('revolving door' phenomenon). Other activities in

2022 included participation in Federal Roads Office (FEDRO) expert groups on the issue of automated driving, and in State Secretariat for Education, Research and Innovation (SERI) expert groups on the restructuring of professional education (PET) institutions.

With regard to our continuing education and capacity building activities, the National Centre developed and launched constitutional law seminars for cantonal government members (cf. Section 3.1). Other activities in 2022 included the extremely popular and fully booked Murtner Gesetzgebungsseminar (11–13.5.2022 and 18–20.5.2022), as well as a legislative drafting seminar (16–18.11.2022). Members of the National Centre also spoke at multiple continuing education events, conferences and symposia (cf. Section 5.4 for a detailed list). Finally, considerable progress was made on preparations for the inaugural Federalism Seminar. The event, organised under the aegis of the Council of States, the Federal Office of Justice, the Conference of Cantonal Governments (KdK), the Association of Swiss Communes and the Union of Swiss Cities (SSV), will take place between 24 and 26 May 2023 in Schwarzenberg (canton of Lucerne).

### 2.2 International Centre

For the Institute's International Research and Consulting Centre (IRCC), 2022 proved to be an auspicious – and busy – year. First, we developed several major research projects and secured funding for our academic work on comparative federalism. Second, we were finally able to hold in-person events again like the Summer University, host delegations and visiting researchers, and share our knowledge and experience of state organisation during our study trips outside Switzerland. Third, we developed and introduced several new services.

The following three developments are worthy of particular note. The International Centre used the last 12 months to consolidate and expand its new structures. This process paved the way for increased collaboration with our longstanding partner, the Swiss Agency for Development and Cooperation (SDC). Thanks to a cooperation agreement which we signed in 2021, the SDC provides the IRCC with not only financial support but also technical assistance. We also intensified cooperation with our other partners at home and abroad. Hiring new members of staff from other disci-

plines has allowed us to increase our output in existing fields of activity as well as expand the scope of our work. We were pleased to welcome three new members to our academic staff this year: Daan Smeekens, Dr Verena Richardier and Delilah von Streng, as well as Dr Edina Szöcsik, who will work as a senior researcher on the major LEGITIMULT project (see below and In Focus).

The IRCC continued to provide its services and act in an advisory capacity in 2022. Led by Dr Soeren Keil, it worked extensively in Myanmar where the military regime has failed to dampen the hopes among assorted stakeholders of restoring peace, democracy and respect for minorities and diversity in their country. Cooperation with the Centre for Kurdish Studies also continued. Prof Eva Maria Belser and Dr Soeren Keil participated in several workshops last year, even though a breakthrough in the Syrian constitutional process remains elusive. Two workshops, held in Erbil, once again explored the question of a constitution for Iraqi Kurdistan. A brief legal commentary by the IRCC on the highly controversial Supreme Court ruling in spring 2022 contributed to the debate on the ownership of Kurdistan's oil resources. Finally, the IRCC evaluated the 'Improvement of the Local Self-Governance System in Armenia' (LSG) project on behalf of the SDC (Soeren Keil and Flavien Felder).

A substantial part of the IRCC's work in 2022 was taken up with its continuing education and capacity building activities. The highlight of the year was undoubtedly the three-week Summer University led by Dr Rekha Oleschak. The theme of the 2022 edition was 'Federalism, Decentralisation and Conflict Resolution'. After the Covid-19 pandemic had forced us to twice cancel the event, we were therefore especially thrilled to welcome 44 participants from 20 countries and several keynote speakers to Fribourg again. These three weeks in August were spent exploring the theory and practice of federalism and decentralisation, working on case studies, discussing conflict resolution strategies and carrying out negotiation simulation exercises. The IRCC also played an active role in the Myanmar Spring University. Dr Soeren Keil, Thea Bächler and other IRCC staff ran two modules on federalism as part of an intensive online course; a total of 20 students obtained the Diploma in Federalism and Peace Studies as a result. In May, Prof Eva Maria Belser also participated in the inaugural edition of the African School on Decentralisation, held in Cape Town. Modelled on the IFF Summer University, it facilitates access to advanced studies in Africa on the separation of powers.



Snapshots of the 2022 Summer University

The past year was a huge boon for our research activities. First, we learned in March that the EU had accepted and agreed to fund our Horizon Europe research proposal ‘Legitimate Crisis Governance in Multilevel Systems – LEGITIMULT’, which we submitted together with 10 European partners. The aim of the project is to explore what influence government measures taken in response to Covid-19 pandemic have had on democracy and the rule of law in multilevel systems (cf. In Focus for more details). EURAC will oversee the administrative management of the project and the research consortium, while the IFF will be the scientific lead. More good news reached us in summer 2022. Our research project ‘Power-Sharing for Peace? Between Adoptability and Durability in Lebanon, Syria, and Iraq’, which we developed together with swisspeace and partners from Canada, Iraq and Lebanon, was accepted and will be funded by the Swiss Network for International Studies (SNIS) over the coming years. The project, which started in October 2022, examines the contribution that horizontal and vertical separation of powers can make to peace and democracy in these three countries.

In 2022, the IRCC also contributed to multiple publications. Of particular note is the anthology ‘Emerging Federal Structures in the Post-Cold War Era’, which was co-edited by Dr Soeren Keil. As in other years, the Institute has repeatedly shared Switzerland’s experiences in the field of state organisation in articles for comparative publications, notably in the fields of linguistic diversity, bicameralism and constitutional developments. As part of our communication activities, we relaunched the Institute of Federal-

ism’s Working Paper Series. Among two articles it published were one on Iraq (by Daan Smeekens and Soeren Keil), and one on Myanmar. Members of the IRCC travelled to Bilbao to attend the annual conference of the International Association of Centres for Federal Studies (IACFS), which explored the subject of fiscal federalism. The conference also saw the election of Prof Belser as president of the IACFS for a three-year term.

The IRCC hosted visiting researchers and assorted delegations throughout 2022. They included scholars and other parties from Israel, as well as the Congress of Local and Regional Authorities of the Council of Europe and its new President, and a delegation of local leaders from various parts of the world, which we organised in cooperation with the Hanns Seidel Foundation. Many visiting scholars from across the globe – Algeria, Ethiopia, Brazil, Denmark, UK, Ireland, Italy, Colombia, Myanmar, the USA and South Africa – spent time at the Institute this year, too. Two visiting scholars benefited from a research trip to Fribourg courtesy of the EU-funded project ‘Local Government and the Changing Urban-Rural Interplay’ (LoGov). The IFF staff will continue its participation in the project’s global exchange activities in 2023.



Some of our visiting scholars: Michelle Maziwisa (LoGov, South Africa), Sisay Mengistie Addisu (LoGov, Ethiopia), Nick Coleman (UK), Caetano Dias Correa & Andrey Taffner (Brazil)



### 2.3 SCHR

At the end of 2022, the Swiss Centre of Expertise in Human Rights (SCHR) will close its doors after 11 years of service. It will be replaced in the course of 2023 by a permanent National Human Rights Institution.

Much of the year was taken up with finalising assorted projects. In August 2022, the SCHR presented its publication ‘Strengthening Human Rights in Switzerland: New Ideas for Policy and Practice’ to the public. It features 14 articles on core themes of Swiss human rights policy. The ‘Institutional Issues’ thematic cluster, which is based at the Institute of Federalism, looked back at its work on democracy and human rights, federalism and human rights, and vulnerable groups. It focused on practical examples that could re-invigorate the often sluggish discussions in Switzerland. Another article examined the cornerstones of a human rights-based pandemic response.

As part of the final publication, the ‘Institutional Issues’ thematic cluster also adopted the recommendation on the introduction of a cantonal human rights peer review in Switzerland – similar to the Universal Periodic Review of the UN Human Rights Council. This recommendation was met with widespread interest. At a panel discussion organised jointly with a research team from the University of Lausanne, the idea was discussed with representatives of the Confederation, cantons, academia and civil society, and was followed by a presentation of concrete implementation options. Discussions are ongoing with regard to continued work on the project in 2023. The idea has already been taken up by the parliament of the canton of Vaud.

Following on from the final publication, the ‘Institutional Issues’ thematic cluster continued its work on the right to the environment (recently recognised by the UN General Assembly), and on the human rights of older persons. Here, the main priority was the transfer of knowledge into practice. Finally, the cluster produced an expert report on the right to emergency assistance and its concrete implementation in the canton of Basel-Stadt.

The thematic cluster also reflected on the future role that the Institute of Federalism might play in efforts to protect and strengthen human rights.



Panel discussion on the possible adoption of a cantonal UPR

### 3. IN FOCUS

#### 3.1 Constitutional law seminar for cantonal government members

The Conference of Cantonal Governments (KdK) tasked the Institute with organising and running constitutional law seminars for cantonal government members. The first were held in 2022 and were primarily aimed at newly elected Cantonal Councillors.

The seminar covers fundamental issues of constitutional and administrative law that are of particular relevance to cantonal government members. The first part deals with the legal status of the government in the horizontal power-sharing structure, with a particular focus on issues such as the collegiality principle, the stewardship of decentralised and private administrative bodies and the legislative powers of the cantonal executive. The second part looks at the role of federalism as a guarantor of the vertical separation of powers. It analyses federal tasks and responsibilities, the participation of the cantons in political decision-making at the federal level, as well as funding for the performance of tasks. The third and final part explores several (constitutional) legal questions in relation to intercantonal cooperation. Each session begins with a presentation, followed by a discussion. Participants also

have the possibility of submitting any questions they might have on the given topic prior to the seminar.

A total of 14 cantonal councillors from Appenzell-Innerrhoden, Bern, Graubünden, Jura, Neuchâtel, Nidwalden, Schwyz, Uri and Vaud took part in the three seminars: two were in German (30 June and 15 September) and one in French (28 November). The seminars, which were led by Prof Bernhard Waldmann, with assistance from Professors Eva Maria Belser, Andreas Stöckli and Adriano Previtali, produced a lively exchange of ideas on fundamental and current questions on the separation of powers, federalism and the prerequisites for a legitimate, effective and efficient system of government.

Further seminars are planned for 2023. Cantonal government elections will be held in Zurich, Basel-Landschaft, Appenzell-Ausserrhoden, Lucerne, Ticino and Geneva next year as well. Naturally, the seminars are open to all cantonal government members.



Constitutional law seminar for cantonal government members, 15.9.2022

### 3.2 LEGITIMULT project: Strengthening the legitimacy of pandemic governance

The measures taken by governments in direct response to the Covid-19 pandemic have been the subject of much political and legal debate. Did they undermine democracy, or do crises require power to be concentrated in government hands? Did pandemic measures “dictatorially” impinge on human rights or did governments do too little to protect the vulnerable? Is the much-maligned federal ‘patchwork’ a hindrance or are citizen-centred, tailor-made measures an imperative in times of crisis?

The European research project ‘Legitimate Crisis Governance in Multilevel Systems’, LEGITIMULT for short, seeks to answer these questions. The project, which has a budget of close to 3.7 million euros, examines the pandemic measures adopted by 31 European countries and aims to develop recommendations to improve pandemic governance. The International Research and Consulting Centre (IRCC) of the Institute of Federalism played a leading role in the development of the project. Switzerland’s exclusion from EU Horizon meant that the Institute had to hand over the administrative management of the project to Eurac’s Institute for Comparative Federalism in Bolzano. However, this in no way dampened our joy when the project proposal was approved!

The Covid-19 crisis has been a massive stress test for democracies. Over the next three years, LEGITIMULT will examine how different countries, the EU and the WHO made pandemic decisions

and what impact competencies and procedures had on the legitimacy of pandemic governance. Of particular interest is the question of how federal and other multi-level states can mount a swift, effective and legitimate crisis response. The project covers all levels of governance: local, regional, national, European and global.

LEGITIMULT is a multidisciplinary project. In addition to the legal questions, the project will look at participation in decision-making, its effects on public trust, the economic consequences and the situation of vulnerable members of society. The aim is to develop scientifically sound recommendations for improving crisis governance. These recommendations will be made available to the general public once the project is completed.

The Institute of Federalism will work alongside other research institutions from 10 European countries as well as international organisations. Our partner in Bolzano is in charge of administrative coordination, while the IFF oversees the scientific coordination of the project. The IFF team is led by Prof Eva Maria Belser and includes Dr Soeren Keil, Dr Edina Szöcsik, Thea Bächler, and others. Another reason why we are delighted to participate in this major European research project are the many synergies that it will have with the SNSF-funded appraisal of crisis governance in Switzerland, which the IFF will embark on next year.



LEGITIMULT kick-off event, 17.10.2022, Bolzano

### 3.3 Selected legal opinions from 2022

As in previous years, the Institute of Federalism produced several legal opinions on assorted constitutional and administrative law questions.

The first was a legal opinion for the canton of Basel-Landschaft on the re-licensing of the Birsfelden power plant. On 1 January 1951, the licences granted by the Federal Council and the Federal State of Baden for the construction of a hydroelectric power plant on the Rhine in Birsfelden came into force. They were awarded to the Kraftwerk Birsfelden AG (KWB AG), which was established for this specific purpose. The Industrielle Werke Basel (IWB; an independent public institution of the canton of Basel-Stadt), holds 50% of the shares in KWB AG; the canton of Basel-Landschaft holds 25%; two cooperatives, Elektra Birseck (now EBM) and Elektra Baselland (now EBL), hold the remaining 25% (15% and 10% respectively). The shares held by EBM and EBL as well as all related rights and obligations were ceded to them by the canton of Basel-Landschaft. The latter also ceded its 25% electricity utilisation rights to the two cooperatives (15% to EBM; 10% to EBL), but not the relevant shares. Half of the electricity exploitation rights are therefore held by the canton of Basel-Stadt, and half by EBM and EBL (30% and 20% respectively). The controlling share is owned jointly by the Federal State of Baden-Württemberg (39.85%), the canton of Basel-Landschaft (44.6%), and the canton of Basel-Stadt (15.55%). The licence expires on 15 January 2034. Under the new licence, the canton of Basel-Landschaft seeks to pursue its overarching aim of holding an appropriate stake in the company and an appropriate share of the electricity utilisation rights, as well as having the possibility to re-determine its holdings. This raises several legal issues that require an expert review.

The Federal Council adopted its first anti-corruption strategy on 15 November 2020. The intention was to expand on certain aspects of Switzerland's anti-corruption framework without losing sight of the big picture. The strategy presents a number of goals and the measures to be taken to achieve them. Focusing largely on the Federal Council's areas of responsibility, it presents measures specifically directed at the Federal Administration. 'Goal 2: Risk-based approach' sets out several measures to improve the effectiveness of anti-corruption efforts. One such measure, presented under Point 8, reads as follows, "A study will be conducted to examine the possibility of introducing an obligation for

employees in roles with a higher risk of corruption to disclose substantial personal assets, investments and liabilities." The Interdepartmental Working Group (IDAG) on Combating Corruption, which is led by the Federal Department of Foreign Affairs (FDFA), commissioned the Institute of Federalism to carry out the aforementioned study.

Some 20 years ago, a semi-public company, Zürich Flughafen AG, was established to operate Zurich Airport. The canton of Zurich has a stake in the share capital and is required under the Zurich Airport Act to hold more than one third of the voting capital. In addition, the company's articles of association also afford the canton of Zurich the right to appoint representatives to the Flughafen Zürich AG board. The Institute of Federalism was tasked with drafting a legal opinion on behalf of the Office of Mobility in the canton of Zurich. As part of this work, IFF researchers explored several matters in connection with the relationship between the canton of Zurich and Flughafen Zürich AG. For example, they examined to what extent decisions by the Flughafen Zürich AG board consider the interests of the canton of Zurich. They also sought to determine whether and to what extent the canton of Zurich can exercise its right to instruction in order to influence its representatives on the board, and whether the latter have an obligation to recuse themselves if a conflict of interest arises.

In June 2021, the National Council adopted postulate 21.3246 'Mitigation of risks in connection with the procurement of highly specialised products', which had been submitted by National Councillor Priska Seiler Graf. The postulate's mandate reads as follows: "The Federal Council is invited to draw up a report highlighting the risks and examining possible solutions if, in particular in markets for highly specialised products with few suppliers, high-ranking members transfer from the civil service to the private sector operating in these markets ('revolving door' phenomenon) or if our militia system further blurs the boundaries between official/professional duties and private interests." The Federal Council issued a report in response to the postulate. It focuses on armasuisse, which in its capacity as the Confederation's official defence procurement agency, is responsible for the acquisition of such products. The Federal Council asked armasuisse to identify and document existing revolving door-related risks. To ensure that the assessment was as neutral as possible, armasuisse commissioned the Institute of Federalism to produce

## 4. ORGANISATION

### 4.1 Internal developments

the report. The in-depth and wide-ranging analysis first examined the revolving door phenomenon in general. The report presented measures that could be taken to prevent and mitigate conflicts of interest in connection with the transfer of employees from the public administration to the private sector, and reviewed the relevant provisions in the Federal Personnel Act (FPA). The IFF team subsequently applied the insights gained from this part of the research to armasuisse, and identified the risks of corruption specific to the federal defence procurement agency. They also identified and assessed the steps that armasuisse had already taken to implement the anti-corruption provisions of the Federal Personnel Ordinance (Art. 91 ff., FPersO). Finally, the report set out additional measures that could be introduced to prevent and mitigate conflicts of interest arising from armasuisse employees leaving the public sector to work for the defence industry.

In July 2022, Florence Nater, Member of the Cantonal Government of Neuchâtel, took over from Christian Rathgeb as the President of the ch Foundation and, by extension, the Presidency of the Institute Council from Pascal Broulis. Mr. Rathgeb remains as a co-opted member of the Institute Council. Sylvie Bonvin-Sansonens was named Vice-President following the retirement of her fellow Member of the Cantonal Government of Fribourg, Jean-Pierre Siggen, at the beginning of the year.

As is customary, the Institute Council met twice: first in March, which was also the last meeting attended by Pascal Broulis, Member of the Cantonal Government of Vaud, and again in November.

Following an agreement reached in March 2022 between the IFF Board and the Faculty of Law Library (BFD), both parties followed through on their decision to fill the vacant librarian post and place the new member of staff under the responsibility of the BFD. The new arrangement has worked very well. Between them, the two librarians ensure that the library is always manned in the mornings.

The new library team also oversaw the successful introduction of an electronic lending management system, which offers many advantages over the previous orange-slip system. The inventory in summer was also an opportunity for the library staff to take stock of the new system and its performance.

Three individuals spent a total of four months at the Institute performing their alternative civilian service. One was placed with the National Centre, while the remaining two worked with the Summer University team.

The restructuring of the National and International Centres, and the award of a new major research commission prompted the Institute in 2022 to expand its workforce. Subsequently, the office space was re-designed to accommodate the new arrivals; by September, the Institute had created 10 additional workspaces.

A number of accounting changes came into force on 1 January 2022. They included the expansion of the cost accounting system and closer collaboration with the University of Fribourg finance office. The implementation process was not without its challenges for Central Services. The resumption of academic activities, particularly the Institute's continuing education and capacity building

activities, placed additional strain on the already stretched team. The Institute therefore decided to hire an additional member of staff on a part-time basis (0.5 FTE).

Due to the workload it was only possible to partially fulfill the 50% workload of the Head of Central Services. The new administrative employee was already able to familiarise herself with the position at the beginning of the year and increased her initial workload of 40% to 50% from April as planned.

The day trip to Vully in summer and the Christmas party, which took place in the wider Bulle region, were an opportunity for the Institute team to unwind, connect at a personal level and strengthen their professional rapport.



Day out at Lake Murten/Mont Vully, June 2022

## 4.2 Institute Council

At the end of 2022, the members of the Institute Council were as follows:

### *Chair*

#### **Florence NATER,**

State Councillor and Head of the Department of Labour and Social Affairs of the Canton of Neuchâtel, Representative of the ch Foundation (member since 7.2022)

### *Vice-Chair*

#### **Sylvie BONVIN-SANSONNENS,** State Councillor and Head of the

Directorate for Education and Cultural Affairs, Canton of Fribourg (election in March 2023)

### *Representative of the ch Foundation for Federal Cooperation*

**Roland MAYER,** Managing Director of the ch Foundation for Federal Cooperation (member since 1.2019)

**Markus DIETH,** President of the Conference of Cantonal Governments CdC, Head of the Department of Finance and Resources of the Canton of Aargau (member since 1.2023)

### *Representatives of the University of Fribourg*

#### **Martin BEYELER,** Professor of Public Law

(member since 10.2020)

#### **Jacques DUBEY,** Professor of Constitutional and Administrative

Law (member since 12.2014)

#### **Clémence GRISEL RAPIN,** Professor for Administrative Law

(member since 6.2020)

#### **Petru Emanuel ZLATESCU,** Graduate assistant, Institute for

European Law, Representative of the academic mid-level of the Faculty of Law (member since 3.2022)

#### **Federico JORI,** Student representative, Faculty of Law

(member since 10.2022)

### *Other members*

#### **Christoph AUER,** State Secretary of the Canton of Bern

(member since 12.2017)

#### **Horst SCHÄDLER,** Government Secretary, Representative of the

Principality of Liechtenstein (member since 11.2022)

#### **Peter MISCHLER,** Secretary General of the Conference of

Cantonal Finance Directors (member since 12.2015)

#### **Christian RATHGEB,** Lawyer, Rathgeb Advokatur

(member since 01.2021)

### 4.3 Staff

#### Board of Directors



**Eva Maria BELSER**, Prof. Dr. iur.  
Co-Director  
Professor of Constitutional and  
Administrative Law  
evamaria.belser@unifr.ch



**Bernhard WALDMANN**, Prof. Dr. iur.  
Co-Director  
Professor of Constitutional and  
Administrative Law  
bernhard.waldmann@unifr.ch



**Andreas STÖCKLI**, Prof. Dr. iur.  
Member of the Board  
Professor of Constitutional and  
Administrative Law  
andreas.stoeckli@unifr.ch



**Yvonne HEITER-STEINER**  
Administrator (50%)  
yvonne.heiter-steiner@unifr.ch



**Tamara PHILIPONA**  
Administrator (5%)  
tamara.philipona@unifr.ch



**Lydia STURNY**  
Administrator (20%)  
lydia.sturny@unifr.ch

#### National Centre

**Bernhard WALDMANN**, Prof. Dr. iur.

**Andreas STÖCKLI**, Prof. Dr. iur.



**Marlène COLLETTE**, Dr. iur., Lawyer  
Academic Director National Centre (80%)  
marlene.collette@unifr.ch



**Jelena KOÇ**, lic.iur.  
Research fellow (70%)  
jelena.koc@unifr.ch



**Florian BERGAMIN**, MLaw  
Graduate assistant  
florian.bergamin@unifr.ch



**Gabriel CHOCOMELI**, BLaw  
Junior research assistant  
gabriel.chocomeli@unifr.ch



**Elisabeth JOLLER**, MLaw, Lawyer  
Graduate assistant  
elisabeth.joller@unifr.ch



**Luis A. MAIORINI**, BLaw  
Junior research assistant  
luis.maiorini@unifr.ch

International Centre

**Eva Maria BELSER**, Prof. Dr. iur.



**Soeren KEIL**, PhD, MA, PG CHE  
Academic Director International Centre  
soeren.keil@unifr.ch



**Arianna GUIDOLIN**, MA  
Research intern  
arianna.guidolin@unifr.ch



**Thea BÄCHLER**, MLaw  
Research fellow (80%)  
thea.baechler@unifr.ch

**Flavier FELDER**, BLaw  
Administrator  
flavien.felder@unifr.ch



**Rekha OLESCHAK-PILLAI**, Dr. iur.  
Senior research fellow (40%)  
rekha.oleschak@unifr.ch

SCHR



**Véréna RICHARDIER**, Dr.  
Research fellow (80%)  
verena.richardier@unifr.ch



**Delilah von STRENG**, MLaw  
Research fellow (60%)  
delilah.vonstreng@unifr.ch



**Edina SZÖCSIK**, Dr.  
Research fellow (70%)  
edina.szoecsik@unifr.ch



**Daan SMEEKENS**, LL.M.  
Research fellow (80%)  
daan.smeekens@unifr.ch



*Library***Eléonore CRAUSAZ**

Librarian (30%)

eleonore.crausaz@unifr.ch

**Marion COTTING**

Librarian (20%)

marion.cotting@unifr.ch

*Central Services***Jean-Pierre BLICKLE**

Head of Central Services (50%)

jean-pierre.blickle@unifr.ch

**Martina TÖDTLING, MA**

Administrator (50%)

martina.toedtling@unifr.ch

**Michael EGGER**

Administrator (since 15.11.2022) (50%)

michael.egger@unifr.ch

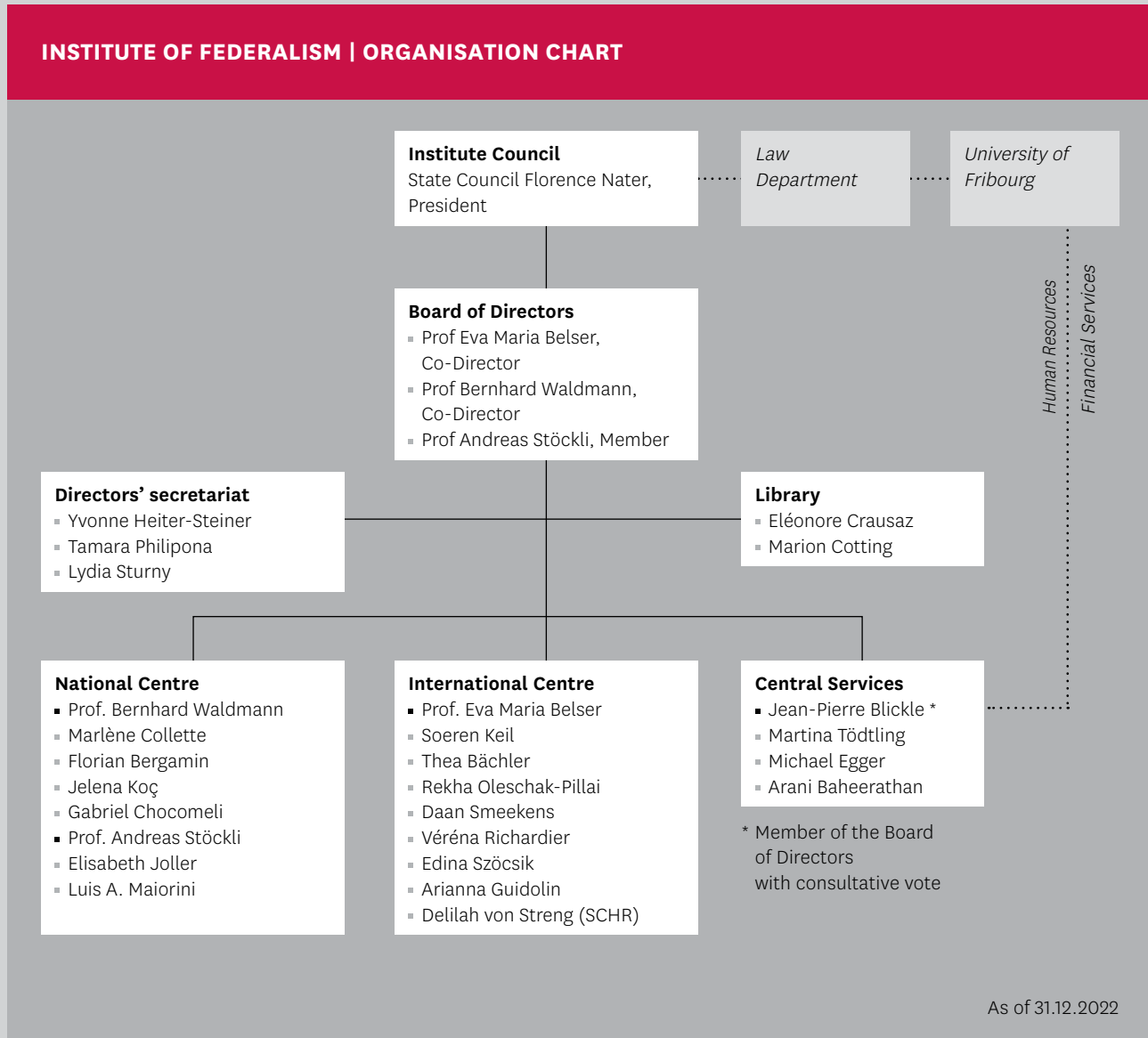
**Arani BAHEERATHAN**

Office assistant

(since 1.9.2022) (20%)

arani.baheerathan@unifr.ch

#### 4.4 Organisation Chart



## 5. OVERVIEW OF ACTIVITIES IN 2022

### 5.1 Research and Publications

#### THEA BÄCHLER

- Das Recht auf eine saubere, gesunde und nachhaltige Umwelt, in: Jusletter 20 June 2022 (with Sandra Egli and Eva Maria Belser).
- Das Recht auf Hilfe in Notlagen – Beurteilung der Umsetzung im Kanton Basel-Stadt, Schweizerisches Kompetenzzentrum für Menschenrechte (SKMR), Berne 2022 (with Eva Maria Belser, Sandra Egli and Rekha Oleschak).

#### EVA MARIA BELSER

- The Turn to Global Constitutionalism at the WTO and its Impact on African Constitutionalism, In: Charles M. Fombad and Nico Steytler (eds.), *Constitutionalism and the Economy in Africa*, Stellenbosch Handbooks in African Constitutional Law, Oxford 2022, Chapter 14.
- Constitutional Reform – Jurisdiction Report – Switzerland, in Luís Roberto Barroso and Richard Albert (eds.), *The 2021 International Review of Constitutional Reform* (with Simon Mazidi), Texas 2022, pp. 216–220 (online: [https://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=4254200](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=4254200)).
- Die Verfassung Liechtensteins im Dialog: Einflüsse und Auswirkungen, Beitrag im Rahmen der Feierlichkeiten zum 100-jährigen Verfassungsjubiläum (with Géraldine Cattilaz), In: Peter Bussjäger/Anna Gamper (eds.), *100 Jahre Liechtensteinische Verfassung*, Vienna 2022, pp. 39–62.
- Schlussveranstaltung des Schweizerischen Kompetenzzentrums für Menschenrechte – Eine Gelegenheit für das Institut für Föderalismus, um über seine Beteiligung Bilanz zu ziehen (with Sandra Egli), Newsletter IFF 2/2022.
- Der Anspruch auf Hilfe in Notlagen im Kanton Basel-Stadt, Gutachten zuhanden der reformierten Kirche Basel-Stadt (with Sandra Egli, Thea Bächler and Rekha Oleschak), June 2022 (available at: [https://skmr-archiv.ch/uploads/publikationenDokumentationen/studienGutachten/ungen%C3%BCgde-hilfe-in-notlagen/221215\\_Gutachten\\_Hilfe\\_in\\_Notlagen\\_2022-12-16-072104\\_yfek.pdf](https://skmr-archiv.ch/uploads/publikationenDokumentationen/studienGutachten/ungen%C3%BCgde-hilfe-in-notlagen/221215_Gutachten_Hilfe_in_Notlagen_2022-12-16-072104_yfek.pdf)).
- Menschenrechte als Grenze von Mehrheitsentscheiden, in: Schweizerisches Kompetenzzentrum für Menschenrechte (eds.), *Menschenrechte in der Schweiz stärken: Neue Ideen für Politik und Praxis*, Kölliken 2022, p. 19–38 (with Sandra Egli).
- Föderalismus als Chance für die Menschenrechte, in: Schweizerisches Kompetenzzentrum für Menschenrechte (eds.), *Menschenrechte in der Schweiz stärken: Neue Ideen für Politik und Praxis*, Kölliken 2022, pp. 39–56 (with Sandra Egli).

- Learning from Iraq? Debates on Federalism and Decentralisation for post-war Syria (with Soeren Keil), in: Soeren Keil/Sabine Kropp (eds.), *Emerging Federal Structures in the Post-Cold War Era*, Cham 2022, pp. 189–214.
- Linguistic Diversity in Switzerland – The Need to Go Beyond Territorial Accommodation, *Language Policy in Federal and Devolved Countries: Current Debates and Potential Changes* (with Simon Mazidi), Forum of Federations series on Language Policy in Federal and Devolved Countries, 2022, available at <https://forumfed.org/wp-content/uploads/2022/05/OPS-57-Language-Policy-Switzerland.pdf>.
- Fehltritte 2021: «Fehlurteil 2021: 'Strotzt vor Unstimmigkeiten'» (with Christopher Gert and Kurt Pärli), *plädoyer 2/2022*, pp. 73–74.
- COVID-19 social stratification in Switzerland, Policy brief of the National COVID-19 Science Task Force (NCS-TF), March 2022, available at <https://ncs-tf.ch/de/policy-briefs>.
- Rosika Schwimmer – Erinnerungen an eine Frau ohne Grenzen und ohne Heimat, In: Eva Maria Belser/Pascal Pichonnaz/Hubert Stöckli (eds.), *Le droit sans frontières – Recht ohne Grenzen – Law without Borders*, Mélanges pour Franz Werro, Berne 2022, pp. 55–64.
- Managing the Coronavirus Pandemic in Switzerland: How Federalism Went into Emergency Mode and Struggled to Get out of, In: Nico Steytler (ed.), *Comparative Federalism and Covid-19, Combating the Pandemic*, London/New York, 2022, pp. 124–141.

#### FLORIAN BERGAMIN

- Cities in the Context of Swiss Federalism, in: «50 Shades of Federalism», June 2022 (available at: <http://50shadesoffederalism.com/case-studies/cities-in-the-context-of-swiss-federalism/>).
- Die Rechtsetzung gestern, heute und morgen – ein Tagungsbericht, in: *LeGes 33 (2022) 3*.

#### MARLÈNE COLLETTE

- La réforme constitutionnelle russe de 2020: l'institutionnalisation de «l'ère Poutine» dans le système de pouvoirs de la Fédération de Russie, In: Jacques Mestre (ed.), *Droits en mutation III, Droits fondamentaux et Constitutions sous le regard universel des Docteurs en droit*, Paris, 2022, pp. 39–50.

## SANDRA EGLI

- Grundrechte vulnerabler Personen verwirklichen, in: Schweizerisches Kompetenzzentrum für Menschenrechte (eds.), Menschenrechte in der Schweiz stärken: Neue Ideen für Politik und Praxis, Kölliken 2022, pp. 105–123 (with Eva Maria Belser).
- Grund- und Menschenrechte als Leitlinien für die Bekämpfung von Pandemien, In: Schweizerisches Kompetenzzentrum für Menschenrechte (eds.), Menschenrechte in der Schweiz stärken: Neue Ideen für Politik und Praxis, Kölliken 2022, pp. 181–199 (with Kelly Bishop, Eva Maria Belser and Jörg Künzli).
- Das Recht auf eine saubere, gesunde und nachhaltige Umwelt, Die Fortentwicklung des Grund- und Menschenrechtsschutzes auf völkerrechtlicher, regionaler und nationaler Ebene, In: Jusletter of 20 June 2022 (with Thea Bächler and Eva Maria Belser).

## SOEREN KEIL

- A New Eastern Question? – Great Powers and the Post-Yugoslav States, Stuttgart 2022 (Co-editor with Bernhard Stahl).
- Introduction – A New Eastern Question? In: Soeren Keil/Bernhard Stahl (eds.) Great Powers and the Post-Yugoslav States, (with Bernhard Stahl), Stuttgart 2022, pp. 23–54.
- The European Union and the Post-Yugoslav States – From Negligence to Dominance and Back? In: Soeren Keil/Bernhard Stahl (eds.) Great Powers and the Post-Yugoslav States, (with Bernhard Stahl), Stuttgart 2022, pp. 83–104.
- Concluding Remarks – The Potential Pitfalls of a New Eastern Question. in: Soeren Keil/Bernhard Stahl (eds.) Great Powers and the Post-Yugoslav States, (with Bernhard Stahl), Stuttgart 2022, pp. 419–434.
- Emerging Federal Structures in the Post-Cold War Era, Cham 2022 (Co-editor with Sabine Kropp).
- The Emergence and Regression of Federal Structures: Theoretical Lenses and Analytical Dimensions. in: Soeren Keil/Sabine Kropp (eds.), Emerging Federal structures in the Post-Cold War Era, (with Sabine Kropp), Cham 2022, pp.3–30.
- Conclusion: Emergence, Operation and Categorization of Federal Structures in the Post-Cold War Era, in: Soeren Keil/Sabine Kropp (eds.), Emerging Federal structures in the Post-Cold War Era, (with Sabine Kropp), Cham 2022, pp.303–326.
- The Emergence of Complex Federal Political Systems in the Western Balkans, in: Soeren Keil/Sabine Kropp (eds.), Emerging Federal structures in the Post-Cold War Era, Cham 2022, pp.115–140.

- Learning from Iraq? Debates on Federalism and Decentralization in Post-War Syria, In: Soeren Keil/Sabine Kropp (eds.), Emerging Federal structures in the Post-Cold War Era, (with Eva Maria Belser), Cham 2022, pp.189–214.
- Revisiting European Integration as a Federal Peacebuilding Project, In: Carlos Francisco Molina del Pozo/Virginia Sladana Ortega (eds.): Hacia La Contruccion De un Verdadero Proyecto Federal Para La Union Europa, (with Daan Smeekens), Colex, pp. 177–197.
- Bosnia and Herzegovina on the Brink of Collapse, In: IEMed. Mediterranean Handbook 2022, pp. 223–225.
- The Iraqi Oil and Gas Dispute between Baghdad and Erbil – A Commentary on the Iraqi Federal Supreme Court Judgement of 15 February 2022, In: IFF Working Paper Online No 31, (with Daan Smeekens), Fribourg 2022.
- Buchbesprechung: B. Radeljic (eds.): The Unwanted Europeanness, In: Connections. A Journal for Historians and Area Specialists, 06.05.2022, <https://www.connections.clio-online.net/publicationreview/id/reb-96784>

## JELENA KOÇ

- Meldepflicht der Kantone bei der Umsetzung von Sanktionsmassnahmen im Zusammenhang mit der Situation in der Ukraine (with Bernhard Waldmann), In: Newsletter IFF 2/2022
- Umsetzung der OECD-Mindeststeuer in der Schweiz, in: Newsletter IFF 3/2022.

## REKHA OLESCHAK

- Das Recht auf Hilfe in Notlagen – Beurteilung der Umsetzung im Kanton Basel-Stadt, Schweizerisches Kompetenzzentrum für Menschenrechte (SKMR), Berne 2022, amended in December 2022, (with Eva Maria Belser and Sandra Egli).

## DAAN SMEEKENS

- Revisiting European Integration as a Federal Peacebuilding Project, In: Carlos Francisco Molina del Pozo (ed.), Hacia la construcción de un verdadero proyecto federal para la Unión Europea, Editorial Colex, A Coruña 2022, pp. 177–197 (with Soeren Keil).
- Pouring Oil on Iraq's Fragile Power Sharing Arrangement: Kurdistan's Autonomy and the Kurdish Oil Judgment of 2022, 50 Shades of Federalism, 2022, available at <http://50shadesof-federalism.com/case-studies/pouring-oil-on-iraqs-fragile-power-sharing-arrangement-kurdistan-autonomy-and-the-kurdish-oil-judgment-of-2022/> (with Simon Mazidi and Eva Maria Belser).

- The Iraqi Oil and Gas Dispute between Baghdad and Erbil – A Commentary on the Iraqi Federal Supreme Court Judgment of 15 February 2022, IFF Working Paper Online, No 31, Fribourg 2022 (with Soeren Keil).

#### ANDREAS STÖCKLI

- Die aktuelle Praxis im Staats- und Verwaltungsrecht, Plädoyer 2/2022, pp. 44–51 (with Fabrizio Moser).
- Rechtsprechung zur Baubewilligung, In: Baurecht 2/2022, pp. 93–97.
- Rechtsprechung zur Baubewilligung, In: Baurecht 5/2022, pp. 279–284.
- Wackeliger Rechtsmittelweg gegen Entscheide interkantonalen Organe, Besprechung des Bundesgerichtsurteils 8C\_783/2021 vom 26. April 2022 betreffend einen negativen Kompetenzkonflikt, In: Newsletter IFF 2/2022, 6 pages (with Valentin Vonlanthen).
- Verfassungsgericht und Föderalismus, In: NZZ of 15 August 2022, p. 18 (with Christoph Grüninger).
- Föderalismus und Verfassungsgerichtsbarkeit: Föderalistische Selbstbeschränkung der Bundesgesetzgebung durch den Ständerat?, Mitteilungsblatt der Schweizerischen Gesellschaft für Parlamentsfragen 2/2022, pp. 30–40 (with Christoph Grüninger).
- Die Glaubens- und Gewissensfreiheit der schweizerischen Bundesverfassung unter Berücksichtigung der historischen, philosophischen und völkerrechtlichen Grundlagen (Habilitation thesis; 850 text pages; forthcoming).

#### BERNHARD WALDMANN

- Brennpunkt «Verfügung», 8. Forum für Verwaltungsrecht, Berne 2022 (with Isabelle Häner).
- Anspruch auf den Erlass einer Verfügung, In: Isabelle Häner/Bernhard Waldmann (eds.), 8. Forum für Verwaltungsrecht, Brennpunkt «Verfügung», Berne 2022, pp. 55–85.
- Mehrwertausgleich für Um- und Aufzonungen – Das Bundesgericht hält an seiner Auslegung von Art. 5 RPG fest, In: BR/DC 5/2022, pp. 258–262.
- Meldepflicht der Kantone bei der Umsetzung von Sanktionsmassnahmen im Zusammenhang mit der Situation in der Ukraine, In: Newsletter des Instituts für Föderalismus 2/2022 of 5 July 2022 (with Jelena Koç).
- Literatur zum Schweizerischen Föderalismus im Jahr 2021: Ein Rückblick, in: Newsletter des Instituts für Föderalismus 1/2022 of 22 February 2022 (with Claudia Sohi-Höchner).

- Rezension – Jürg Tiefenthal: «Vielfalt in der Einheit am Ende? Aktuelle Herausforderungen des schweizerischen Föderalismus (2021)», In: Newsletter des Instituts für Föderalismus 1/2022 of 22 February 2022.
- Stellungnahme zur «Giacometti-Initiative», Streitgespräch, In: Plädoyer 4/2022, pp. 8–11 (with Stefan G. Schmid).

#### 5.2 Expert Reports

«Das Recht auf eine saubere, gesunde und nachhaltige Umwelt, Die Fortentwicklung des Grund- und Menschenrechtsschutzes auf völkerrechtlicher, regionaler und nationaler Ebene», Expert opinion for the attention of the Human Security Division of the Federal Department of Foreign Affairs (**Eva Maria Belser, Sandra Egli and Thea Bächler**).

Das Recht auf Hilfe in Notlagen – Beurteilung der Umsetzung im Kanton Basel-Stadt, Expert opinion commissioned by the Reformed Church of Basel-Stadt, publication in December 2022 (**Eva Maria Belser, Sandra Egli, Thea Bächler and Rekha Oleschak**).

«Regional Identities: Improving Dialogue to Reduce Regional Tensions», Report to the Congress of Local and Regional Authorities (**Eva Maria Belser and Géraldine Cattilaz**).

Academic support for the constitutional process in Syria, organised by the European Centre for Kurdish Studies Berlin (**Eva Maria Belser and Soeren Keil**).

The following events took place in 2022:

- «Learning for Syria – Constitution-Making During Conflict: The Role of the UN», Workshop (Vevey, 14.–17.1.)
- «Die Macht bändigen: Weshalb Irakisch-Kurdistan eine Regionalverfassung benötigt», Workshop (Erbil, 16.–20.2.)
- «A Constitution for the Federal Region of Kurdistan?», Workshop (Erbil, 18.–19.5.)
- Workshop (Loccum, 16.6.–19.6.)
- «Diverse and Decentral: How can North Macedonia be a Role Model for Syria?» Study Visit for Syrian members of the Constitution Drafting Committee (Nordmazedonien, 25.–29.9.)

Public Administration in Federal Unions, Input Paper for the Hanns-Seidel-Foundation in Myanmar, December 2022, (**Daan Smeekens, Verena Richardier, Rekha Oleschak** and **Soeren Keil**).

The Iraqi Oil and Gas Dispute between Baghdad and Erbil – A Commentary on the Iraqi Federal Supreme Court Judgement of 15 February 2022, May 2022, Impact Study for the Kurdish Region in Iraq (**Soeren Keil** and **Daan Smeekens**).

Mid-term Evaluation “Improvement of the Local Self-Governance System in Armenia – Phase 2” 2019–2023 for the SDC project in Armenia, December 2022 (**Soeren Keil, Astghik Mnatasakanyan** and **Flavien Felder**).

Member of the expert group appointed by SERI «Positionierung der Höheren Fachschulen» (ongoing) (**Andreas Stöckli**).

Member of the Swiss Federal Electricity Commission (ElCom) and Chairman of the Commission’s Legal Affairs Committee (**Andreas Stöckli**).

Legal opinion concerning «Neukonzessionierung des Kraftwerks Birsfelden» for the attention of the Canton of Basel-Landschaft, June 2022, 36 pages (**Andreas Stöckli** and **Valentin Vonlanthen**).

Legal opinion concerning «Mögliche Ausgestaltung einer Meldepflicht für erhebliche Vermögenswerte, Kapitalanlagen und Verbindlichkeiten für Träger von Funktionen mit erhöhten Korruptionsrisiken in der Bundesverwaltung» for the attention of IDAG Anti-Corruption (DFA), July 2022, 31 pages (**Andreas Stöckli** and **Valentin Vonlanthen**).

Legal opinion concerning «Flughafen Zürich als gemischt-wirtschaftliche Aktiengesellschaft» for the attention of the Office for Mobility of the Canton of Zurich, December 2022, 55 pages (**Andreas Stöckli**).

Legal opinion concerning «Korruptionsrisiken bei armasuisse im Zusammenhang mit der sogenannten ‘Pantouflage’» for the attention of the Federal Department of Defence, Civil Protection and Sport DDPS, armasuisse, December 2022, 79 pages (**Andreas Stöckli** and **Elisabeth Joller**).

Legal opinion concerning «Immobilienpolitik und Finanzkompetenzen im Kanton Basel-Stadt» for the attention of the Liberal Democratic Party Basel-Stadt (LDP), December 2022, 12 pages (**Andreas Stöckli** and **Max Ammann**).

«10 Jahre InfoG – Standortbestimmung und Ausblick – Synthesebericht» on behalf of the Cantonal Public and Data Protection Authority ÖDSB of the Canton of Fribourg, March (**Bernhard Waldmann** and **Florian Bergamin**).

Monitoring of the project «SVG-Revision zum automatisierten Fahren» in the context of an expert panel of the Federal Roads Office FEDRO, March/November (**Bernhard Waldmann** and **Florian Bergamin**).

«Prise de position sur le projet de Concordat entre le canton de Berne et la République et Canton du Jura concernant le transfert de la commune de Moutier dans le canton du Jura», on behalf of the State Chancelleries of the Cantons of Bern and Jura, October (**Bernhard Waldmann** and **Marlène Collette**).

### 5.3 Study Tours

02.05. Berne	«The Right to Equality and to Non-Discrimination of National and Other Minorities», Presentation during the visit of a delegation of the Advisory Committee of the Framework Convention for the Protection of National Minorities of the Council of Europe in the framework of the 5th follow-up cycle and the follow-up visit to Switzerland ( <b>Eva Maria Belser</b> )
03.05. Fribourg	«Local and Regional Governance», Presentation in the framework of the visit of a delegation of the Congress of Local and Regional Authorities, Council of Europe ( <b>Eva Maria Belser</b> )
03.05 Fribourg	Inaugural visit of the new President of the Congress of Local and Regional Authorities, Council of Europe, Mr. Leendert Verbeek in cooperation with the Federal Department of Foreign Affairs ( <b>Verena Richardier, Eva Maria Belser</b> and <b>Soeren Keil</b> )
26.-29.09. North Macedonia	Study tour on the topic of «North Macedonia – A Model for Syria» with a delegation of Syrian activists to Northern Macedonia in cooperation with the European Centre for Kurdish Studies ( <b>Eva Maria Belser</b> and <b>Soeren Keil</b> )
10.10. Fribourg	«Local Governments in Switzerland», Lecture in the context of the visit of a delegation of the Hanns Seidel Foundation ( <b>Eva Maria Belser</b> )
23.11. Fribourg	«Federalism and minorities rights», Lecture in the framework of the visit of a delegation of the Fondation Gobat pour la Paix ( <b>Eva Maria Belser</b> )
23. 11. Fribourg	Reception of a delegation of mayors from Israel, lecture on federalism and conflict resolution ( <b>Verena Richardier</b> and <b>Rekha Oleschak</b> )

## 5.4 Continuing Education

Spring University Myanmar, Module support on the topics «Introduction to Federalism» and «Power-Sharing and Decentralization» in cooperation with the Hanns Seidel Foundation Myanmar, January-June 2022, (**Soeren Keil, Daan Smeekens, Thea Bächler, Rekha Oleschak, Verena Richardier, Eva Maria Belser and Nicolas Schmitt**).

Centre International de Formation Europeene – various contributions to the Master Module «Federalism and Governance» January-December 2022 (**Soeren Keil**).

Turn on Federalism – Various online lectures, in cooperation with the Hanns Seidel Foundation, January-June 2022 (**Soeren Keil and Thea Bächler**).

Experiences of Constitution-making Processes from around the world: Which lessons for Syria? – in cooperation with the European Centre for Kurdish Studies, Caux, 14–16 January 2022 (**Soeren Keil and Eva Maria Belser**).

Federalism in Iraq and the Need for a Constitution in Iraqi Kurdistan – in cooperation with the European Centre for Kurdish Studies, Erbil, 16–20 February 2022 (**Soeren Keil and Eva Maria Belser**).

Introduction to Federalism Workshop for Federal and Union Affairs Commission of the Committee Representing Pyidaungsu Hluttaw (CRPH), in cooperation with Hanns Seidel Foundation Myanmar, March–April 2022 (**Soeren Keil, Rekha Oleschak, Daan Smeekens and Thea Bächler**).

Online lectures as part of the project, Spring University on Federalism, March to July 2022 (**Rekha Oleschak**).

Online Training on Swiss Federalism for students of the Center for Diversity and National Harmony (CDNH), Myanmar, March 2022 (**Rekha Oleschak, Thea Bächler and Katharina Fasel**).

Online lectures as part of the project, CRPH Myanmar, Courses on Federalism, March to July 2022 (**Rekha Oleschak**).

Introduction to Federalism Workshop for Federal and Union Affairs Commission of the Committee Representing Pyidaungsu Hluttaw (CRPH), in cooperation with Hanns Seidel Foundation Myanmar, March–April 2022 (**Soeren Keil, Rekha Oleschak, Daan Smeekens and Thea Bächler**).

Zentralschweizer Praktikantenkurse, Seminar on Administrative Procedures, 10–11 March 2022, Cham (**Bernhard Waldmann**).

Online lectures as part of the project, Peace Building Course of the Centre for Diversity and National Harmony, Rakhine State, Myanmar, 23–25 March 2022 (**Rekha Oleschak**).

Myanmar Federalism Leadership Programme 2020 – Part 2, in cooperation with the Hanns Seidel Foundation Myanmar, 6–10 April 2022 (**Soeren Keil**).

Murtner Gesetzgebungsseminar, Grundlagenseminar I: Rechtsetzungsmethodik, in cooperation with the Centre for Legislative Studies of the University of Zurich, 11–13 May 2022, Murten (**Marlène Collette**).

Murtner Gesetzgebungsseminar, Grundlagenseminar I: Rechtsetzungsmethodik, in cooperation with the Centre for Legislative Studies of the University of Zurich, double edition: 11–13 May 2022 and 18–20 Mai 2022, Murten (**Bernhard Waldmann**).

Human rights & social justice summer school 2022, in collaboration with «National Human Right Commission India», «Indian Law Institute», New Delhi, «The Commonwealth Legal Education Association» and «Lloyd Law College», Greater Noida, «Empowerment through Law of the Common People» (ELCOP), Bangladesh, in New Delhi, India, 1–4 June 2022 (**Rekha Oleschak**).

Constitutional law seminar for (newly elected) members of cantonal governments, three editions: 30 June, 15 September and 28 November 2022 (**Bernhard Waldmann, Eva Maria Belser and Andreas Stöckli**).

The Future of Federalism in Myanmar – various lectures in cooperation with the Hanns Seidel Foundation Myanmar 17–24 July 2022, Chiang Mai, Thailand (**Soeren Keil**).



Föderalismus, Dezentralisierung und staatliche Herausforderungen nach dem Ende des Kalten Krieges, Lecture at the staff conference of the Hanns Seidel Foundation, Kloster Banz, 27–28 July 2022 (**Soeren Keil** and **Peter Hänni**).

Summer University on Federalism, Decentralisation and Conflict Resolution, 15 August–02 September 2022, Institute of Federalism, University of Fribourg (**Eva Maria Belser**, **Soeren Keil**, **Rekha Oleschak**, **Daan Smeekens**, **Verena Richardier** and **Nicolas Schmitt**).

Summer University on Federalism, Decentralisation and Conflict Resolution, 16 August–02 September 2022, Institute of Federalism, University of Fribourg, Lectures on comparative federalism (India), federalism and human rights as well as conducting a simulation on federalism and conflict management (**Rekha Oleschak**).

Continuing education: Fundamental and human rights in old age, on behalf of GERONTOLOGIE.CH, 25 August 2022, Olten (**Sandra Egli**).

The Constitutional Process Revisited – Discussion with Syrian representatives in cooperation with the European Centre for Kurdish Studies 16–19 September 2022, Loccum (**Soeren Keil** and **Eva Maria Belser**).

15th Scientific Conference of the Swiss Association for Administrative Organisation Law (SVVOR) on the subject of «Die öffentliche Verwaltung in Krisenzeiten – Konsequenzen der Pandemie für den öffentlichen Dienst», 30 September 2022, University of Fribourg (**Andreas Stöckli**).

Decentralization in Practice – in cooperation with the Office of the Special Envoy for Syria, UN, Geneva 14–16 November 2022 (**Soeren Keil**).

Murtner Gesetzgebungsseminar, Grundlagenseminar II: Erlassredaktion, in cooperation with the Federal Chancellery and the Federal Office of Justice, 16–18 November 2022, Murten (**Bernhard Waldmann**).

## 5.5 Presentations and Conferences

13.01. Online	«Draft Criteria for Product Differentiation – Legal Aspects», Participation in an event organised by the SNSF NRP 73 project Diversified food systems thanks to sustainable trade relations ( <b>Eva Maria Belser</b> )
25.01. Online	«Covid-19 and Federalism: Emerging Trends and a Future Research Agenda», Book Launch and Discussion, Forum of Federation (FoF) and International Association of Centres for Federal Studies (IACFS) ( <b>Eva Maria Belser</b> )
28.01. Online	«Grundlagen der reproduktiven Autonomie», Fortpflanzungsmedizin für alle?, Lecture at the Centre for Life Sciences Law Workshop 26-28 January 2022 ( <b>Eva Maria Belser</b> )
01.02. Online	«Federal Constitutions and/in Emergencies», Presentation during the Winter School on Federalism and Governance 2022, Federalism and Local Self-Government, organised by Eurac Research and the University of Innsbruck ( <b>Eva Maria Belser</b> )
17.02. Erbil (Kurdistan/Iraq)	«Die Macht bändigen: Weshalb Irakisch-Kurdistan eine Regionalverfassung benötigt», Presentation within a workshop organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
18.02. Dohuk (Kurdistan/Iraq)	«Eine mögliche Verfassung für ein föderales Syrien», Presentation at a conference organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
22.02. Online	Moderation of the lecture Turn on Federalism with Michael Breen on the topic «The Federalism Debates in Nepal and Myanmar: From Ethnic Conflict to Secession-Risk Management», organised by the Hanns Seidel foundation Myanmar and 50 Shades of Federalism ( <b>Thea Bächler</b> )
24.02. Online	Panel discussion on the topic of «Descentralización y autonomía regional: miradas cruzadas entre Suiza y Chile», organised by the Swiss Embassy in Chile ( <b>Fabrizio Cramer</b> and <b>Thea Bächler</b> )
10.03. Zurich	«Notrecht und Notfinanzrecht im Kanton Zürich» Presentation at an expert panel of the Cantonal Council of the Canton of Zurich ( <b>Andreas Stöckli</b> )
10. – 11.03. Cham	«Verwaltungstätigkeit und Verwaltungsverfahren», «Wiedererwägung und Revision», Lectures at the seminar on administrative procedures as part of the Central Switzerland trainee courses ( <b>Bernhard Waldmann</b> )
14.03. Fribourg	«Die Glaubens- und Gewissensfreiheit der schweizerischen Bundesverfassung unter Berücksichtigung der historischen, philosophischen und völkerrechtlichen Grundlagen», Habilitation lecture ( <b>Andreas Stöckli</b> )
23.03. Zurich	«FINMA als unabhängige Finanzmarktaufsichtsbehörde: Organisation, Aufgaben und Verfahren», Presentation at the Board meeting of the Sanitas health insurance ( <b>Andreas Stöckli</b> )
24.03. Fribourg	«Neue Forschungsthemen im Bereich Föderalismus und Multilevel Governance», Workshop with Thematic Group Federalism ( <b>Eva Maria Belser</b> )
24.03. Fribourg	Participation in Annual Conference of the section «Föderalismus» of the German Political Science Association at the Institute for Federalism: «Federalism and Democracy in Emerging Federal Systems» ( <b>Soeren Keil</b> and <b>Eva Maria Belser</b> )
28.03. Berne	Participation in the panel discussion «The Future of the Syrian Peace Process» organised by Swisspeace, Berne ( <b>Soeren Keil</b> )
07.04. Berne	«Verwaltungsaufsicht», Presentation within the Executive Master of Public Administration at the University of Berne ( <b>Andreas Stöckli</b> )
12.04. Online	Moderation of the lecture Turn on Federalism with Alex B. Brillantes on the topic «Aligning the Federalism Discourse in the Philippines to the Quest for Genuine Local Autonomy», organised by the Hanns Seidel foundation Myanmar and 50 Shades of Federalism ( <b>Thea Bächler</b> )

27.04. Neuchâtel	Panel discussion with the Councillors of State of the canton of Neuchâtel within the framework of the discussion platform between the State Council and the Board of Directors:ne: L'évolution du rôle des institutions dans le canton de Neuchâtel ( <b>Marlène Collette</b> )
02.05. Berne	Presentation «The Right to Equality and to Non-Discrimination of National and Other Minorities», Delegation of the Advisory Committee of the Framework Convention for the Protection of National Minorities of the Council of Europe in the framework of the 5 <sup>th</sup> follow-up cycle and the follow-up visit to Switzerland ( <b>Eva Maria Belser</b> )
04.–06.05. Florence (Italy)	Participation at the State of the Union Conference at the European University Institute and discussion on the topic of «The Future of EU Enlargement» ( <b>Soeren Keil</b> )
04.–06.05. Online	Association for the Study of Nationalities annual conference, participation at the round table discussion: «Contemporary Debates in Power-Sharing» ( <b>Soeren Keil</b> )
11.05., 18.05. Murten	«Regelungsinstrumente», Presentations at the two editions of the Murtner Legislation Seminar on Legislative Methodology «Die Regulierung von Fahrdienstleistungen – Ein Überblick», Presentations at the two editions of the Murtner Legislation Seminar on Legislative Methodology ( <b>Bernhard Waldmann</b> )
16.–18.5. Erbil (Kurdistan/Iraq)	Constitution-drafting Workshop for Members of Parliament and Government Officials «The Constitution-Making Process of Iraqi Kurdistan», ETTC – European Technology and Training Center Schweiz ( <b>Eva Maria Belser</b> )
16.05. Online	«Constitution-Making Processes Around the World», Presentation within the workshop «Working on a Constitution for the Federal Region of Kurdistan», organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
17.05. Erbil (Kurdistan/Iraq)	«Horizontal Power Sharing», Presentation within the workshop «Working on a Constitution for the Federal Region of Kurdistan», organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
17.05. Erbil (Kurdistan/Iraq)	«How to Decentralise a Region?», Presentation within the workshop «Working on a Constitution for the Federal Region of Kurdistan», organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
17.05. Online	Moderation of the lecture Turn on Federalism with Elisabeth Alber on the topic of «South Tyrol: 50 Years of Power-Sharing and Federal-like Relations», organised by the Hanns Seidel foundation Myanmar and 50 Shades of Federalism ( <b>Thea Bächler</b> )
18.05. Erbil (Kurdistan/Iraq)	«The Constitution-Making Process of Iraqi Kurdistan, Opportunities and Challenges?», Presentation within the workshop «Working on a Constitution for the Federal Region of Kurdistan», organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
18.05. Fribourg	«Das öffentlich-rechtliche Anstellungsverhältnis in den Gemeinden des Kantons Freiburg», Presentation at the Spring Talks 2022 of the Lake District Head Office ( <b>Andreas Stöckli</b> )
23.05. Berne	«Die Gewalten auf Bundesebene – ‘Checks and balances’ im Wandel/Les pouvoirs au niveau fédéral – ‘Checks and balances’ en mutation», Input presentation at the meeting of the Business Audit Commission ( <b>Eva Maria Belser</b> )
30.05. Stellenbosch (South Africa)	«Globalisation and Urbanisation, From the global to the local (and back)», Presentation at the African School on Decentralisation ( <b>Eva Maria Belser</b> )

01.06. Stellenbosch (South Africa)	Participation at the Panel Discussion «Democracy and Cities», organised by the African School on Decentralisation ( <b>Eva Maria Belser</b> and <b>Marlène Collette</b> )
05.06. New Delhi (Indien)	«Klimaschutzklagen vor nationalen und internationalen Gerichten», Presentation on the conference on «Sustainable Development» Indian Law Institute, New Delhi, India ( <b>Rekha Oleschak</b> )
08. – 10.06. York (UK)	Federalism and Conflict Resolution Konferenz, University of York, Presentation on the topic of «Knowns and Unknowns of Federalism as a Tool of Conflict Resolution» ( <b>Soeren Keil</b> )
09.06. Berne	«Föderalismus und Schweizer Europapolitik», Presentation at the European Seminar Series 2022 ( <b>Eva Maria Belser</b> )
09.06. Berne	Participation in a panel of the Federal Office of Housing on the topic of booking platforms ( <b>Andreas Stöckli</b> )
10.06. Fribourg	«Verfassungsrecht», Presentation at the Alumni Ius FRILEX Service Pack 2022 Conference ( <b>Eva Maria Belser</b> )
10.06. Fribourg	«Rechtsprechung zum Verwaltungsrecht», Presentation at the Alumni Ius FRILEX Service Pack 2022 Conference ( <b>Andreas Stöckli</b> )
10.06. Fribourg	«Neue Entwicklungen im Verwaltungsrecht», Presentation at the Alumni Ius FRILEX Service Pack 2022 Conference ( <b>Bernhard Waldmann</b> )
17.06. Fribourg	«Die negative religiöse Finanzierungsfreiheit», Presentation at the conference of the Institute for Religious Law at the University of Fribourg on the topic of «Konfessionslose im Religionsverfassungsrecht» ( <b>Andreas Stöckli</b> )
24.06. Berne	Chair of panel discussion «Die Qualität der Gesetzgebung in der Schweiz gestern, heute und morgen», Annual Conference of the Swiss Society for Legislation ( <b>Bernhard Waldmann</b> )
30.06. Fribourg	«Die Stellung der Regierung im Gefüge der Gewaltenteilung», Lecture at the Constitutional Law Seminar for new members of the government ( <b>Andreas Stöckli</b> )
30.06., 15.09. Fribourg	«Interkantonale Zusammenarbeit», Lecture at the Constitutional Law Seminar for new members of the government ( <b>Bernhard Waldmann</b> )
01.07. Berne	«Religionsfreiheit in Pandemiezeiten», Presentation at the conference of the Swiss Association for Protestant Canon Law (SVEK) ( <b>Andreas Stöckli</b> )
15.08., Berne	«What is a State?», Presentation at the Summer University on Federalism, Decentralisation and Conflict Resolution 2022 ( <b>Eva Maria Belser</b> )
17.08. Fribourg	«Comparing Federal Systems», Presentation at the Summer University on Federalism, Decentralisation and Conflict Resolution 2022 ( <b>Eva Maria Belser</b> )
29.08. Fribourg	Participation at the Roundtable «Federalism and Conflict Resolution in Divided Spaces», within the Summer University on Federalism, Decentralisation and Conflict Resolution 2022 ( <b>Eva Maria Belser</b> )
30.08. Berne	«Föderalismus als Chance für die Menschenrechte – Theoretische Überlegungen und praktische Beispiele», Presentation at the closing event of the CSDH Human Rights in Switzerland: Perspectives for the Future ( <b>Eva Maria Belser</b> )
06.09. Online	«Legal foundation of product differentiation in Switzerland», Legal Advisory Workshop, SNSF NRP73 project «Sustainable Trade Relations for Diversified Food Systems» ( <b>Eva Maria Belser</b> and <b>Simon Mazidi</b> )

09.09. Fribourg	«Datenschutz im Zeichen einer Pandemie: Erfahrungen und Lehren aus der COVID-Krise» Presentation at the fifteenth Swiss Data Protection Law Day: Data protection and health protection ( <b>Eva Maria Belser</b> )
15.09. Fribourg	«Stellung der Kantone im Bundesstaat und ihr Verhältnis zum Bund», Lecture at the Constitutional Law Seminar of the Institute of Federalism for new members of the government ( <b>Eva Maria Belser</b> )
15.09. Fribourg	«Die Stellung der Regierung im Gefüge der Gewaltenteilung», Lecture at the Constitutional Law Seminar of the Institute of Federalism for new members of the government ( <b>Andreas Stöckli</b> )
23.09. Berne	«Federalism and direct democracy in Switzerland: two faces of the same coin», Teilnahme am Podiumsgespräch, Global Democracy Forum, Tour de Suisse im Haus der Kantone ( <b>Eva Maria Belser</b> )
26.09. Skopje (North Macedonia)	«Introduction to the Constitution of North Macedonia», Presentation at a Study Visit for Syrian members of the Constitution Drafting Committee ( <b>Eva Maria Belser</b> )
29.09. Skopje (North Macedonia)	«Introduction to the North Macedonien Constitution», Presentation at the Workshop «Diverse and Decentral: How Can North Macedonia Be a Role Model for Syria?», organised by the European Centre for Kurdish Studies (ECKS) ( <b>Eva Maria Belser</b> )
30.09. Fribourg	Conference chair, introductory lecture and moderation, 15th Scientific Conference of the Swiss Association for Administrative Organisation Law on the topic of «Die öffentliche Verwaltung in Krisenzeiten – Konsequenzen der Pandemie für den öffentlichen Dienst» ( <b>Andreas Stöckli</b> )
10.10. Berne	Diversified food systems thanks to sustainable trade relations, presentation and discussion in the context of the synthesis workshop «Hypothetischer Entwurf Bundesgesetz über den nachhaltigen Agrarhandel» ( <b>Eva Maria Belser</b> )
12. – 14.10. Kingston (Canada)	Joint International Political Science Association Research Consortium 14 and 28 Colloquium on Justice, Peace and Functional Institutions in the 21 <sup>st</sup> Century Presentation: «Federalism and Power-Sharing in the 21 <sup>st</sup> Century» Participation in the roundtable discussion «Power-Sharing in the Global South» ( <b>Soeren Keil</b> )
13. – 14.10. Munich (Germany)	Mid-term Conference, LoGov – Local Government and the Changing Urban-Rural Interplay ( <b>Eva Maria Belser</b> and <b>Verena Richardier</b> )
13.10. Munich (Germany)	«Structure of Local Government», Introduction, Mid-term Conference LoGov – Local Government and the Changing Urban-Rural Interplay» ( <b>Eva Maria Belser</b> )
17.-19.10. Bolzano (Italy)	LEGITIMULT – Legitimate Crisis Governance in Multilevel Systems Kick-Off Conference, Participation and discussion of the different work packages ( <b>Soeren Keil, Eva Maria Belser, Edina Scöczik, Verena Richardier</b> and <b>Daan Smeekens</b> )
19.10. Freiburg	«Woman at War», Law in film, film discussion with Jevgeniy Bluwstein, Raphael Mahaim and Andreas Stöckli ( <b>Eva Maria Belser</b> )
20. – 22.10. Fribourg	«The Duty to Respect and to Protect Human Rights – Universality revisited» Presentation at the conference «Relativity and Universality of Human Rights» and participation at the conference organised by Prof. Helmut Zander and Mathieu Cudré-Mauroux ( <b>Eva Maria Belser</b> )
28.10. Bilbao (Spain)	«The Fiscal Equivalence Trap – Don't Decide, Don't Pay», Presentation at the IACFS Conference «Fiscal Federalism and Territorial Inequalities» ( <b>Eva Maria Belser</b> )
03.11. Berne	Discussion event and presentation «Braucht die Schweiz eine kantonale Menschenrechts-Peer-Review», co-organised by the CSDH, IFF and a research team from the University of Lausanne ( <b>Delilah von Streng</b> and <b>Sandra Egli</b> )

04.11. Bregaglia	«Die Stellung der Gemeinden im föderalen Gefüge heute und morgen», Presentation at the meeting of the Department of Finance and Communities of the Canton of Graubünden ( <b>Bernhard Waldmann</b> )
16.11. Fribourg	«Bowling for Columbine», Law in film, film discussion with Beat Soltermann and Jacques Dubey ( <b>Eva Maria Belser</b> )
17.11. Murten	«Regelungsarchitektur und Aufbau von Erlassen», Presentation at the Murtner Legislation Seminar 2022 (Basic Seminar II: Drafting of Decrees) ( <b>Andreas Stöckli</b> )
17.11. Murten	«Normtypen», Lecture at the Murtner Legislation Seminar 2022 (Basic Seminar II: Drafting of Decrees) ( <b>Bernhard Waldmann</b> )
23.11. Fribourg	«Federalism and Minority Rights – A Multifaceted Relationship», Presentation during the visit of a delegation of the Fondation Gobat pour la Paix ( <b>Eva Maria Belser</b> )
24.11. Aarau	«Produktionsanlagen für erneuerbare Energie: Rechtliche Anforderungen an die Richt- und Nutzungsplanung in der bundesgerichtlichen Rechtsprechung», Presentation at the Autumn Conference of the Swiss Association for Environmental Law (VUR) ( <b>Andreas Stöckli</b> )
28.11. Fribourg	«Position des cantons dans l'Etat fédéral et leurs relations avec la Confédération», Lecture at the Constitutional Law Seminar of the Institute of Federalism for new members of the government ( <b>Eva Maria Belser</b> )
28.11. Fribourg	«La place du gouvernement dans l'organisation de la séparation des pouvoirs», Lecture at the Constitutional Law Seminar of the Institute of Federalism for new members of the government ( <b>Andreas Stöckli</b> )
28.11. Fribourg	«Collaboration intercantonale», Lecture at the Constitutional Law Seminar of the Institute of Federalism for new members of the government ( <b>Bernhard Waldmann</b> )
29.11. Basel	Presentation «Democracy and Human Rights in a Globalized World» in the context of the discussion event of the same name, co-organised by foraus, swisspeace and Democracy without Borders Switzerland ( <b>Delilah von Streng</b> )
30.11. Fribourg	«Burning Days», Law in film, film discussion with Tarkan Göksu and Bertrand Perrin ( <b>Eva Maria Belser</b> )
03.12. Stellenbosch (South Africa)	«Democracy», Presentation as part of Conversations on Constitutionalism, organised by the South African Research Chair in Multilevel Government, Law and Development, Dullah Omar Institute of Constitutional Law, Governance and Human Rights, University of the Western Cape ( <b>Eva Maria Belser</b> )
03.12. Stellenbosch (South Africa)	«Human Rights», Commentary as part of Conversations on Constitutionalism, organised by the South African Research Chair in Multilevel Government, Law and Development, Dullah Omar Institute of Constitutional Law, Governance and Human Rights, University of the Western Cape ( <b>Eva Maria Belser</b> )
04.12. Stellenbosch (South Africa)	«Federalism as a Mode of Government», Presentation as part of Conversations on Constitutionalism, organised by the South African Research Chair in Multilevel Government, Law and Development, Dullah Omar Institute of Constitutional Law, Governance and Human Rights, University of the Western Cape ( <b>Eva Maria Belser</b> )
05. – 09.12. Johannesburg (South Africa)	«Subnational Constitutions in Fragile and Expected Federations: The Cases of Iraqi and Syrian Kurdistan», Presentation at the World Congress of Constitutional Law, Subnational constitutions and constitutionalism: «taking stock and moving forward?», organised by the University of Johannesburg ( <b>Eva Maria Belser</b> )

05. – 09.12. Johannesburg (South Africa)	«The Turn to Global Constitutionalism at the WTO and its Impact on African Constitutionalism», Presentation as part of the panel discussion on the book launch Constitutionalism and the Economy in Africa at the World Congress of Constitutional Law, organised by the University of Johannesburg ( <b>Eva Maria Belser</b> )
05. – 9.12. Johannesburg (South Africa)	Presentation on the challenges of e-collecting in Switzerland at the 11th World Congress on Constitutional Law, organised by the International Association of Constitutional Law ( <b>Marlène Collette</b> )
12. – 13.12. Beirut (Lebanon)	Kick-Off Meeting of SNIS Project «Power-Sharing in the Middle East» Participation and discussion of the project ( <b>Soeren Keil</b> )
14.12. Fribourg	«Stromboli», Law in film, film discussion with Damir Skenderovic, Alexandra Jungo and Michel Heinzmann ( <b>Eva Maria Belser</b> )
15.12. Berne	«Rechtliche Grundlagen des nachhaltigen Agrarhandels», «Diversifizierte Ernährungssysteme dank nachhaltiger Handelsbeziehungen», Presentation at the final conference of the SNSF project, discussion of the draft Federal Act on Sustainable Agricultural Trade (Agricultural Trade Act, AhG) ( <b>Eva Maria Belser</b> and <b>Simon Mazidi</b> )

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Institute of Federalism  
 Av. Beauregard 1  
 CH-1700 Fribourg  
 Tel. +41 (0) 26 300 81 25  
 E-Mail: [federalism@unifr.ch](mailto:federalism@unifr.ch)  
<http://www.federalism.ch>

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